

M3 Localization & Financials

M3

Infoteam

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infor

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Agenda | outline



01

Localization

Definitions

Recently developed

- New countries during the period
- News in existing countries

Focus area's

02

Financial Accounting

Definitions

Recently developed

Focus area's

03

Business controlling

Definitions

Recently developed

Focus area's

04

Corporate management

Definitions

Recently developed

Focus area's

Localizations

Infor's commitment

The global trade has growth during the last 150 years, and it will continue. Our customer becomes more and more global and establish various operations in new countries.

Ambition

Infor's ambition is to be a partner to our customers, when they establish operations in for them new countries.

We should also secure that our customer can continue to operate in these new countries when laws are changed

Policies

Infor will develop new country versions in CE version when our customers can't use existing functions or solve them with extensibility tools.

Changes for new laws in countries that Infor has declared as General available will be added on Infor's discretion, on 13.4 and CE version.

Goals

Requests for new countries

- We should meet at least 95 % of these requests

Requests for changes within a country

- 95% of these requirements should be available before they become due in a country



Israel

Executive summary

- New country version for Israel will be made GA in October.
- M3 country versions are designed to support fast and efficient roll-outs to new countries. In this case it will also allow customers in Israel to upgrade to Cloud.
- Previous has a partner done the localization for Israel, but now it has been taken over by Infor

Solution overview

Problem

We have customers in Israel that hasn't been able to upgrade to the cloud, since country version Israel has only been available for on-premise versions.

Secondly, we have international customers that haven't been able to roll-out to Israel

Benefits

Local customer in Israel can now upgrade to cloud.
International customer, that has operations in Israel can now roll-out to Israel

Solution

The country version Israel consist of translation to Hebrew and country unique functionality.

| What CloudSuite(s) does this apply to? | Product Line(s) | Business Impact | Technical Impact | Decision Persona/Role? | Where to find more information? |
|--|------------------|-----------------|------------------|------------------------|---|
| *all | M3 Localizations | Major | Major | Several | KB NNNNNNNN, Release Report, Documentation, Infor U |

Included functionality

Supplier payments

- Download bank and branch code
- Bank transfers and checks
- E-banking via MASAV (ISO 20022 if requested)

Customer payments

- Bank-transfers and checks, E-banking via MT940 (CAMT053, CAMT054 if requested)
- Cash receipts

Withheld tax

- Calculation and API provided for integration to IRS (Internal Revenue Service)
- Reporting - Form 102 and Form 856, Vendors yearly WTH report

Third currency

- Operate in local currency and manage 3rd currency in EURO, USD etc

VAT

- Calculation, reporting, VAT sales and purchase book (PCN874)

Audit file

- Annual electronic audit file to the authorities

Fixed assets

- Reports

Invoicing

- Allowing different currencies for order and invoice
- Supporting chronological order of invoicing and posting date

Americas

Argentina
Bahamas
Brazil*
Canada
Cayman Island
Chile
Colombia
Ecuador
Guatemala
Honduras
Mexico
Panama
Peru
Puerto Rico
USA

Europe

Austria
Belgium
Bulgaria
Croatia
Czech Republic
Denmark
Finland
Estonia
France
Germany
Greece
Hungary
Ireland
Italy
Latvia
Lithuania
Luxembourg
Monaco***
Netherlands
Norway
Poland*
Portugal
Romania
Russia*
San Marino**
Slovakia
Slovenia
Spain

Africa

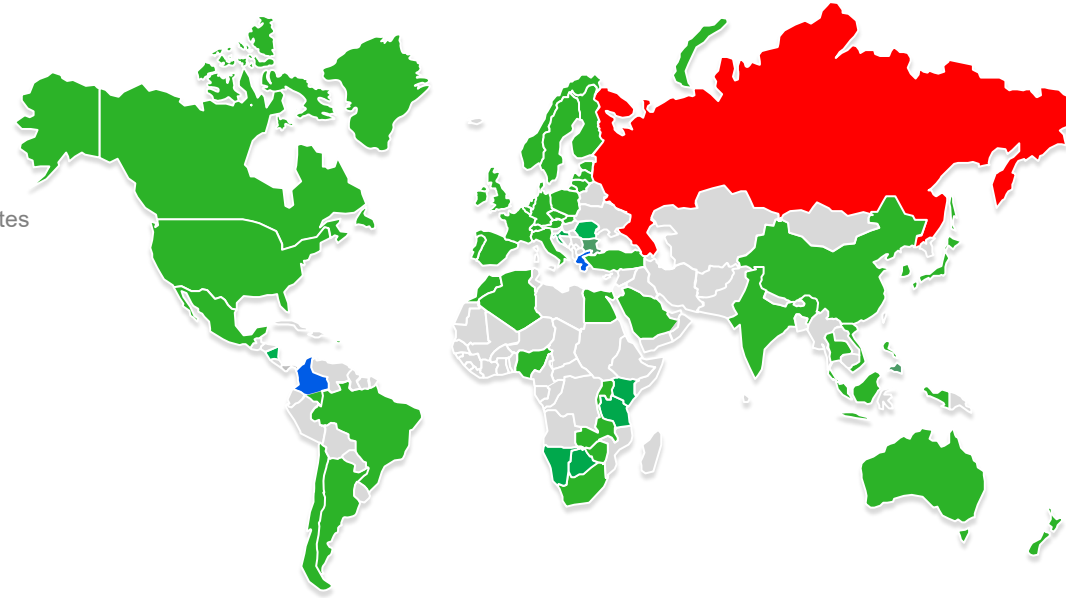
Algeria
Botswana
Egypt
Kenya
Namibia
Nigeria
Morocco
South Africa
Tanzania
Zambia
Zimbabwe

Asia / Pacific

Australia
China
Hong Kong
India
Indonesia
Japan
Malaysia
New Zealand
Philippines
Singapore
South Korea
Taiwan
Vietnam
Thailand

Middle East

Israel
Qatar
Saudi Arabia
Turkey
United Arab Emirates



* Rental Management, Project Management and Maintenance Customer Orders are not localized", ** Included in Italy, *** Included in France

Languages

| | | | | | |
|-----------------------|----------|-----------|------------|------------|------------|
| Arabic | Croatian | French | Japanese | Portuguese | Swedish |
| Bulgarian | Danish | German | Korean | Romanian | Thai |
| Chinese - Simplified | Dutch | Greek | Latvian | Russian | Turkish |
| Chinese - Traditional | English | Hebrew | Lithuanian | Serbian | Ukraine |
| Czech | Estonian | Hungarian | Norwegian | Slovene | Vietnamese |
| | Finnish | Italian | Polish | Spanish | |



Localization May – October 2023 1(3)

Executive summary

We have 71 country that are General available today and there are always changes in these countries. The challenge is to secure that our customers can stay compliant in the countries and work as efficient as possible.

The following changes has been developed during May 2023 to October 2023

ARGENTINA

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|--|-------------|-----------|
| Withheld tax – flexible service-code at line level | | X |
| Withheld tax – Service code value with date range | | X |
| Withheld tax – API to upload taxes percentages | | X |
| Retention tax for customer invoices | | X |

BRAZIL

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|---------------------------------------|-------------|-----------|
| ICMS DIFAL Single and double base B2B | X | |
| Supplier payments HSBC Format | | X |
| Introduce block K In SPED | | X |
| Enhanced invoice number configuration | | X |

CHINA

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|--|-------------|-----------|
| Support for longer Golden tax inv number | X | X |

AUSTRIA

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|--------------------------|-------------|-----------|
| E-Invoice – EB Interface | | X |

CANADA

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|----------------------------------|-------------|-----------|
| Supplier payments ACH IAT format | X | |

CZECH REPUBLIC

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|--------------------|-------------|-----------|
| E-invoice PEPPOL | X | X |

Australia

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|---|-------------|-----------|
| Supplier payment – Chase bank GDFF Format | | X |

CHILE

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|---------------------------------------|-------------|-----------|
| Enhanced invoice number configuration | | X |

DENMARK

| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
|--------------------|-------------|-----------|
| E-invoice PEPPOL | X | X |

Localization May – October 2023 2(3)

| EU | | |
|---|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Intrastat reporting – get country of origin from lot number | X | |

| GERMANY | | |
|----------------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| GOBD/GDPdU Audit reporting | | X |

| INDIA | | |
|--|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Withheld tax – flexible service-code at line level | | X |
| Withheld tax – Service code value with date range | | X |
| Delivery challan – non sales transport | | X |
| Enhancement to sales tax at supplier invoice entry | | X |

| INDONESIA | | |
|---------------------------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Enhanced invoice number configuration | | X |

| JAPAN | | |
|------------------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Modification for new VAT Law | X | X |

| LUXEMBOURG | | |
|--------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| E-invoice PEPPOL | X | |

| MEXICO | | |
|--|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Withheld tax – flexible service-code at line level | | X |
| Withheld tax – Service code value with date range | | X |
| CFDI to include payments | X | |

| NETHERLANDS | | |
|------------------------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Supplier payment – New XBRL schema | | X |

| PORTUGAL | | |
|---|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Dedicated invoice number series – advanced invoices | | X |
| Updated tax connector – delivery documents | X | X |
| SAF-t PT Additional aggregation levels | X | |

| SAUDI ARABIA | | |
|---|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Reason code for invoices in all functions | | X |

| SINGAPORE | | |
|--------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| E-invoice PEPPOL | X | |

| SLOVENIA | | |
|------------------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Supplier payment SEPA format | | X |
| Bank transfer CAMT053 | | X |
| Sales book – update | | X |
| Purchase book –update | | X |

Localization May – October 2023 3(3)

| SPAIN | | |
|---|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Reason code for invoices in all functions | | X |

| SWEDEN | | |
|---------------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Supplier payment practice | | X |

| SWITZERLAND | | |
|-----------------------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Updated format CAMT053 | | X |
| Enhanced VAT # validation routine | | X |

| UNITED KINGDOM | | |
|--------------------|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| E-invoice PEPPOL | X | X |

| USA | | |
|--|-------------|-----------|
| <i>Description</i> | <i>13.4</i> | <i>CE</i> |
| Enhancement for sales tax at entry supplier invoices | | X |

M3 Cloud – TBD

Localizations

New country - Greece

A country version in M3 contains, translations and functionality that allows customers to meet legal and business practice requirements in a country.

Objective

If approved business case, the objective is to deliver a country version that is translated to Greek language and contains the needed functions to meet legal requirements.

Status:

Requirement capture – in progress

Decision to create country version – **Not yet decided**

The decision to invest will be based on the business case for Greece.



Value

- Allows customers on lower versions that has done customer modifications to upgrade to cloud.
- Allows new customers to implement in Greece

M3 Cloud – TBD

Localizations

New country - Colombia

A country version in M3 contains, translations and functionality that allows customers to meet legal and business practice requirements in a country.

Objective

If approved business case, the objective is to deliver a country version that contains Spanish language and contains the needed functions to meet legal requirements.

Status:

Requirement capture – in progress

Decision to create country version – **Not yet decided**

The decision to invest will be based on the business case for Colombia.



Value

- Allows customers on lower versions that has done customer modifications to upgrade to cloud.
- Allows new customers to implement in Colombia

M3 Cloud – TBD

Localizations

New country - Ecuador

A country version in M3 contains, translations and functionality that allows customers to meet legal and business practice requirements in a country.

Objective

If approved business case, the objective is to deliver a country version that contains Spanish language and contains the needed functions to meet legal requirements.

Status:

Requirement capture – in progress

Decision to create country version – **Not yet decided**

The decision to invest will be based on the business case for Ecuador.



Value

- Allows customers on lower versions that has done customer modifications to upgrade to cloud.
- Allows new customers to implement in Ecuador

Financials

Global support for tariff codes

Statistics for global trade are built on statistical codes per item. M3 manages that today, but not multiple codes depending on countries

Problem

- The same item can be sold / imported in many countries in M3 when MUC is used
- Each item can only have one code in one language

Request

- Allow multiple tariff codes per item depending on the sending and receiving country
- Enable the description per language for each tariff code



Value

- Allows global customer to report trade statistics in a better way

Financials

Global addresses

Addresses look different in different countries; the structure is different. The type of address is also a factor that require different types

Problem

- Addresses in M3 are open field where the users can register “anything”, that is flexible but do not support search and selections in a good manor

Request

- Create a “configurable text block” to be used on documents.
- Allow standard attributes such as name, street, town, country etc, but also user defined fields, all of them with possibility to download std values, such as postal code



Value

- Create more accurate addresses
- Have search able fields for addresses

Agenda | outline



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Financial Accounting

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Definitions

Recently developed

Focus area's

Financial accounting Overview



Supplier payments

- EFT
- Checks
- Drafts
- Manual

Fixed assets management

- Depreciations
- Cost of capital
- Sales / Scrap of assets
- Revaluation
- Physical count of assets

Voucher entry

- Entry of vouchers
- Standard voucher
- Periodic voucher
- Import from Excel

Supplier invoice entry

- Entry of invoices, EDI, Scanned and manual
- Matching against PO or agreements
- Authorizations

Customer payments

- Cash
- Credit cards etc
- Drafts
- EFT
- Direct debiting

Bad debts chasing

- Statements
- Reminders
- Penalty interest invoices
- Bad debt collection

Customer invoicing

- Customer invoicing
- Recurring invoices

Period ending

- Allocation
- Periodization
- Period ending routines
- Unrealized currency

Tax support

- V.A.T
- Sales tax
- Withheld tax
- Retention tax
- Perception taxes
- Product based taxes

Project accounting

- OPEX
- CAPEX

Reporting

- Balance sheet
- P&L reports
- Cash flow statements
- Operative reports
- Ad hoc reports

Inventory accounting / valuation

- Inventory accounting
- Inventory valuation
- Inventory reconciliation

W.I.P accounting / valuation

- WIP accounting
- WIP valuation



Financial accounting

Infor's commitment

The work to manage the financial processes in order to cash, procure to pay and register to report is something that each company is engaged in regardless of the industry they belong to.

Ambition

The focus for the modules in this area of M3 Financial is the external part, such as managing to payments, reporting, audits etc
Infor's ambition is to manage these process as efficient as possible.

Policies

Beyond integration, M3 is one family, and we have solutions beyond what integration can give.
Automation, transactions are created at source, we should leverage electronic communication to partners.
Usability experience, The interface should be based on latest technology and methods

Goals

Beyond integration
*99% of all voucher-lines shall be created automatically.
Automation
Should be managed with as few resources as possible without risking the quality of values.
Usability experiences
High ranked by users



✓ Available in M3 Cloud

M3 Financial Accounting & Localization

Financial Agreements

Financial Agreements

A supplier invoice should not be approved unless there is a purchase order in the system. However, the purchase order process does not fit in all situations. In M3, we have a possibility to create a Financial Agreement and match against this instead.

- Define an agreement
- Connect it to an expense account or a standard voucher
- Define the limits for automatic approval
- When the invoice is received, it can be automatically matched and accounted

Fin agmnt ID: AGR001
Payee: PJSUPSE00

Details

Description: Test
Name: Test
Financ agr type: 2-Agreements
Fin agr status: 10-New
Supplier: PJSUPSE00
Financ agr no.: AGR001
Financ agr resp: PJODREN
Currency: SEK

Std voucher: TST002
Auto appr mtd: 1-Invoice amount
Inv amount lim: 1250,00
Agr amt limit:
Fin ag start dt: 23/03/25
Fin ag end dt: 23/06/30
Fin ag rev dt:
Authorized user: PJODREN
Act inv amt YTD:

Language

Account D1 Facility D2 Cst Cnt D3 Add info D4 Identif D5 Order no D6 Tracing D7
Expense account:

Value

- Reduce the risk of fake invoices and manual mistakes
- Improved automation of supplier invoice approval and management

✓ Available in M3 Cloud

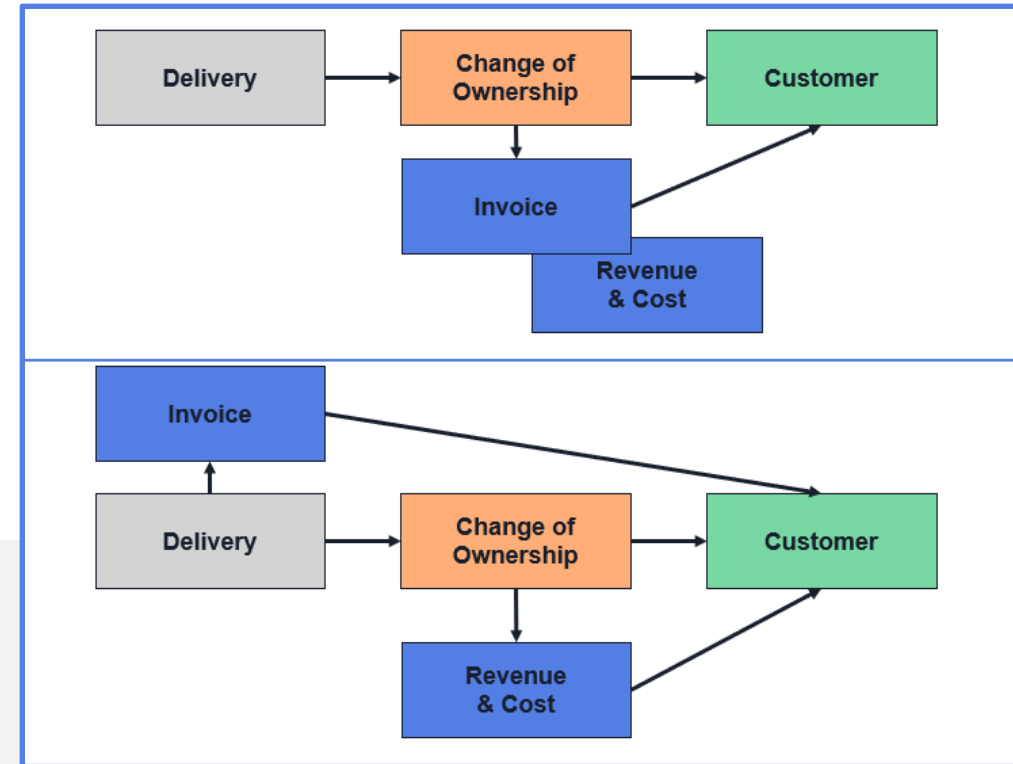
M3 Financial Accounting & Localization

General Ledger

Revenue Recognition for customer invoices

The possibility to account for the revenue of a customer invoice when the receiver owns the goods has been introduced. Two main processes can be used.

- Invoice after delivery but defer the revenue until the goods ownership has changed.
- Release the delivery for invoicing when the goods ownership has changed.



Value

- The cost and revenue transactions are accounted when the goods ownership is transferred to the buyer.

✓ Available in M3 Cloud

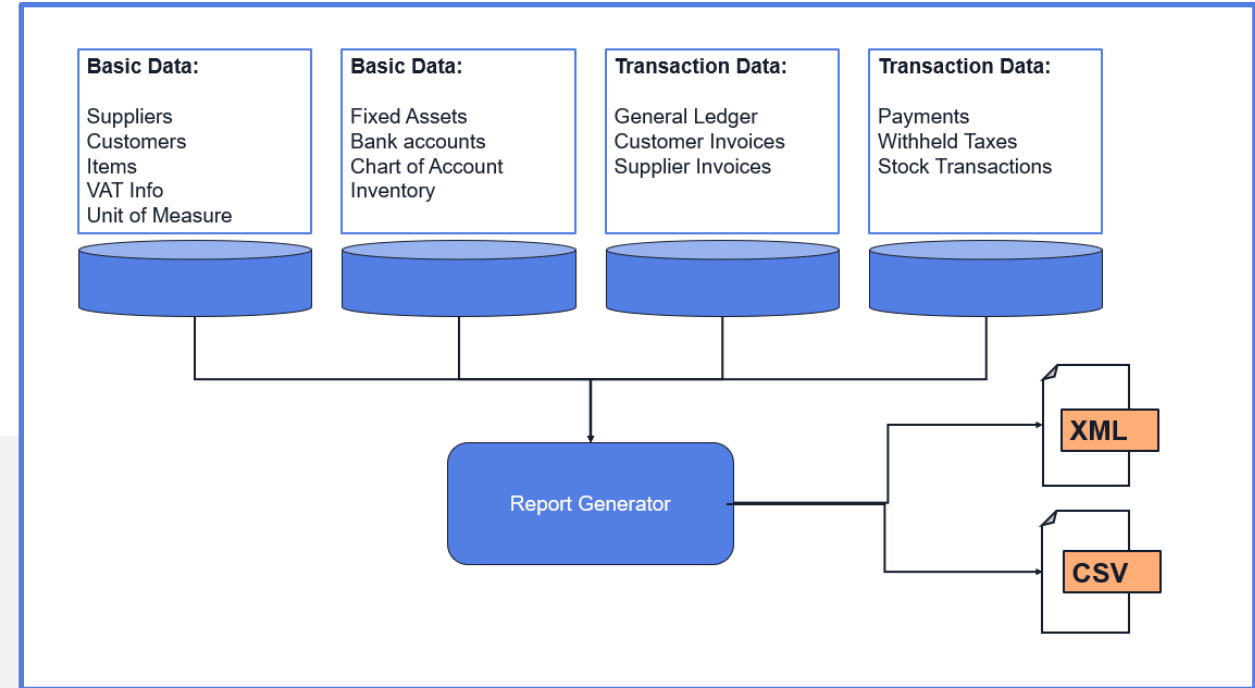
M3 Financial Accounting & Localization

Report Generator

Dynamic Financial Report Generator

Several countries around the world require audit files. A lot of countries are considered to introduce audit files. Companies are obliged to be able to create audit files and send it to the government.

- Define the required format
- Connect the fields in the format to the M3 database
- Run the report



Value

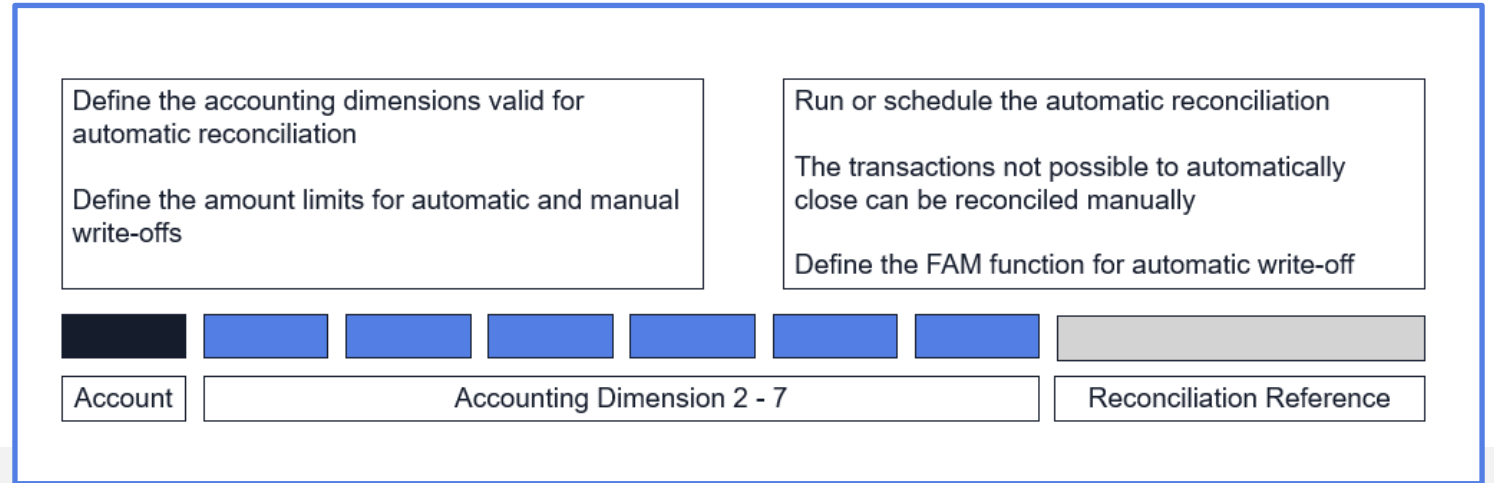
- M3 can delivered content-based formats instead of pre-defined, hard-coded formats
- Reduce to time market
- Possibility for customers to create user-defined reports

✓ Available in M3 Cloud

M3 Financial Accounting & Localization

General Ledger

Modernized Internal Reconciliation



Reconciliation is process to verify the balance of an account in the balance sheet. This is achieved by connecting and eliminating transactions that balance. The open balance on the account consist of the not yet reconciled transactions.

- Internal reconciliation done by multiple accounting dimensions
- A new reconciliation reference is introduced and used for certain M3 processes.
- New capabilities is introduced in the manual reconciliation

Value

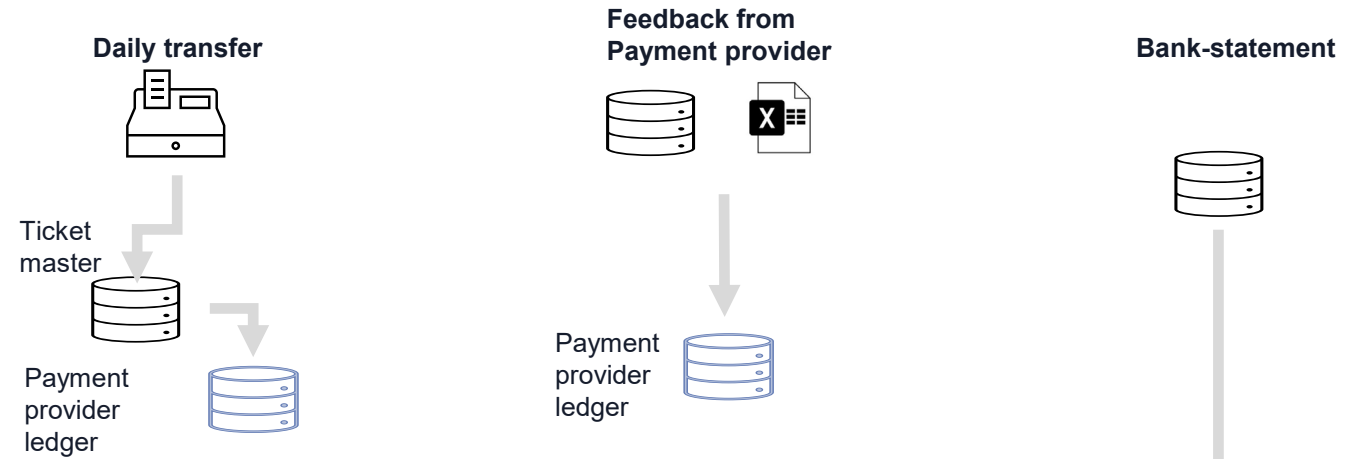
- Improved automatic reconciliation capabilities
- Automatic write-off of small variances
- Improved manual reconciliation capabilities

Available in the M3 Cloud

M3 Financial

POS Integration

Payment provider ledger



Each ticket, not paid cashed, will get one transaction in the payment provider ledger

| Ticket | PPL Reference | Amount |
|---------|-------------------|--------|
| 1000011 | 125t71r5te9dty192 | 200 |
| 1000014 | U97uhwc80hc8028 | 300 |

Feedback regarding commissions etc

| Ticket | PPL Reference | Amount |
|---------|---------------|--------|
| 1000011 | Gross amount | 200 |
| 1000011 | Commission | -8 |
| 1000014 | Gross amount | 300 |
| 1000014 | Commission | -12 |

Payments done with credit card, debit card, PayPal, payment plans are managed via a payment provider.

Process in summary

1. At daily transfer

All tickets paid via a payment provider will get a record in the payment provider ledger. A voucher representing all tickets is created in General ledger

2. Feedback from payment provider

The provider updates with details for each transaction, such as commission and ev VAT. A summarized voucher in General ledger

3 At bank-statement

The payment provider will transfer a net amount for all transactions process under 2. Automatically reconciled in General ledger

General ledger

| Account | Description | Amount |
|---------|-------------|--------|
| 3000 | Revenues | -500 |
| 1990 | Claims PPL | 500 |

General ledger

| Account | Description | Amount |
|---------|----------------|--------|
| 1990 | Claims PPL | -500 |
| 3095 | PPL Commission | 20 |
| 1991 | Cash not paid | 475 |

General ledger

| Account | Description | Amount |
|---------|---------------|--------|
| 1991 | Cash not paid | -475 |
| 1992 | Bank | 475 |

Value

- Full control over all payment transactions that are managed via a payment provider
- Automatic reconciliation in both the payment provider and the general ledge

October 2023

Infor M3 - Financial accounting

April 2024

Experiences

Portals – add financial information

- Customer portal
- Supplier portal

New Experience Designer Apps

Financial 4.0

Financials

Modern AP flow

- Changes for register invoices
- Streamlining PO matching
- One common routine for authorization
- New approval flow for expense invoices

Inventory valuation and reconciliation

- Reconciliation - stock card

Dual currency accounting

- Local to foreign, rates from source currency

Tax management

- VAT – Time on supply
 - Invoice date or payment date
- Tax generator for product-based taxes
 - Environmental taxes
 - Sugar taxes
 - Other product related taxes

New architecture e-invoices

- Pre-clearance method
 - Report in advance
- Clearance method (TIDA/VIDA)
 - Outbound invoices
 - Report sales tickets (receipts)
 - Inbound domestic invoices
 - Inbound foreign invoices
 - Report expenses with VAT

October 2024

Experiences

Portals – add financial information – phase 2.

- Customer portal
- Supplier portal

New Experience Designer Apps

Financial 4.0

Financials

Modern AP flow

- Request to spend function
- Changes in financial agreements

Inventory valuation and reconciliation

- Valuation for homogeneous group
- Valuation for biological assets
- Enhanced accounting for variances

Upload central

- Excel based vouchers
- Vouchers via excel templates
- Customer invoices

Tax management

- Sales tax – Harmonize Vertex and Avalara interface

Project accounting

- Opex and Capex projects
- Activation of assets under construction with VAT

New architecture e-banking

- Supplier payments
- Supplier payments feedback
- Direct debiting
- Bank-statements

New architecture - Print Forms

- Print values that has the layout of the form as a background

Vision



Experiences:

RPA for

- period ending routine
- daily health check

New Experience Designer Apps

Financial 4.0

Financials

Modern AP flow

- Recurring supplier payments

Enhanced financial analysis

- New analytical ledger
- Operative reconciliation
- Changes for accounting string
- On-line report generator

Dual currency accounting

- Foreign to local
- VAT, Withheld etc. in 3rd currency

Tax management

- VAT for fiscal representatives
- Group reporting

Fixed assets

- User defined method – pro rata per day

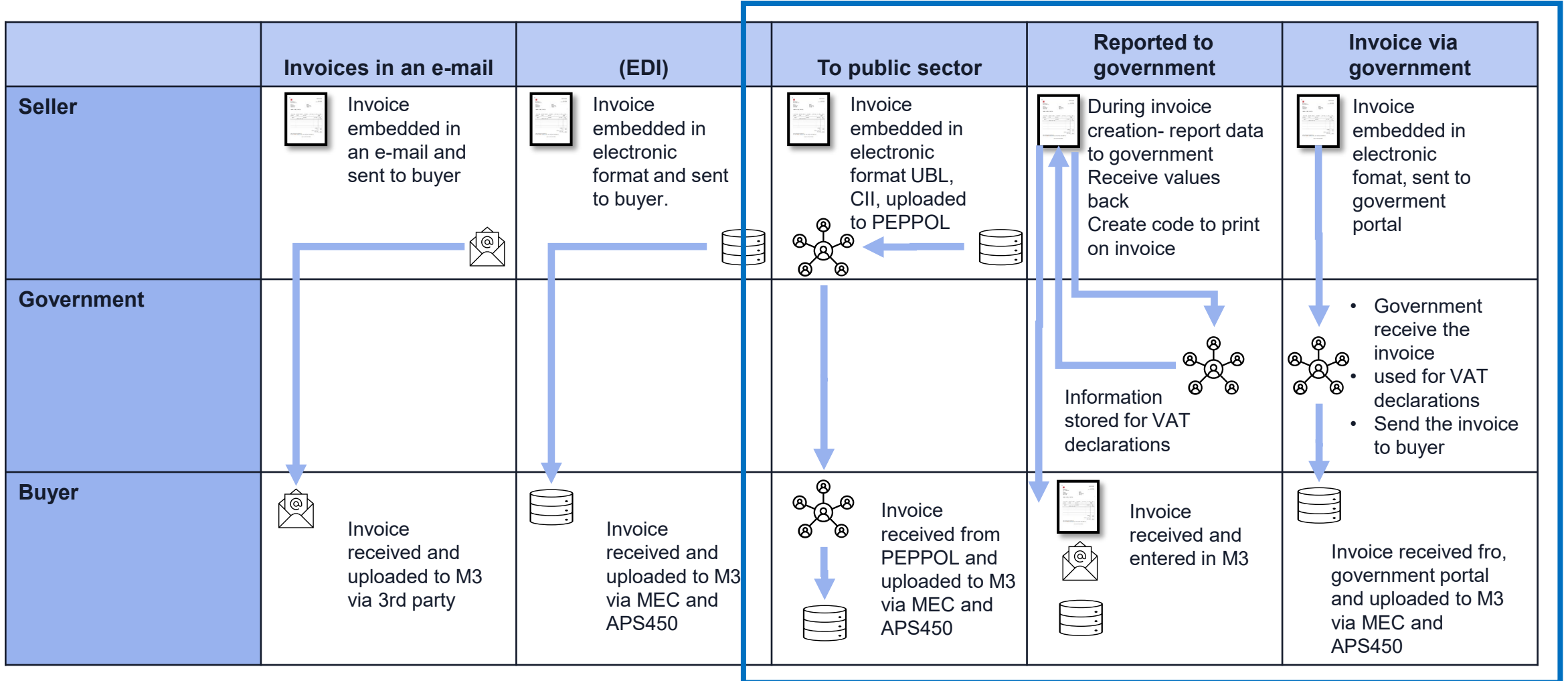
New architecture e-trade

- EU-Sales
- Intrastat reporting

New architecture e-tax

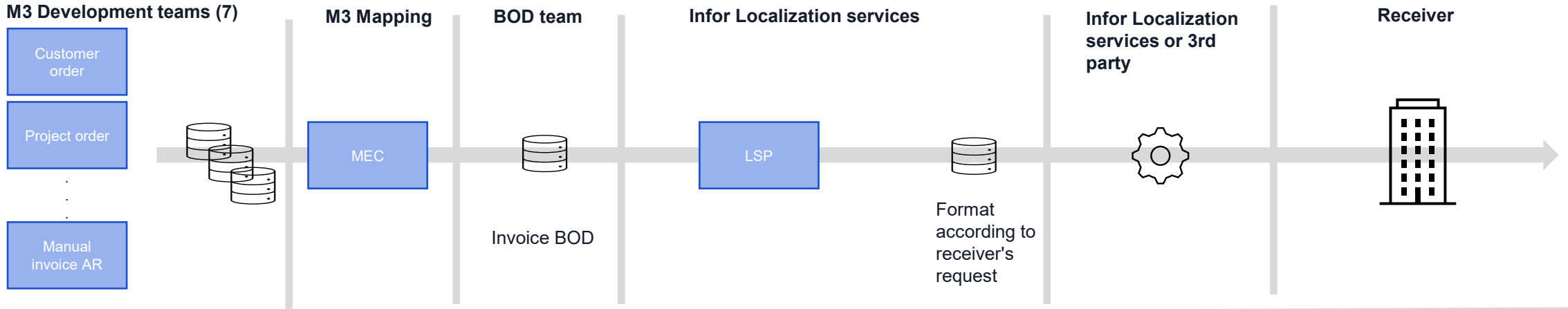
- VAT declaration
 - Purchase book
 - Sales book
- Sales tax reports
- Withheld tax
- Retention tax

E-Invoices – Different types of invoices

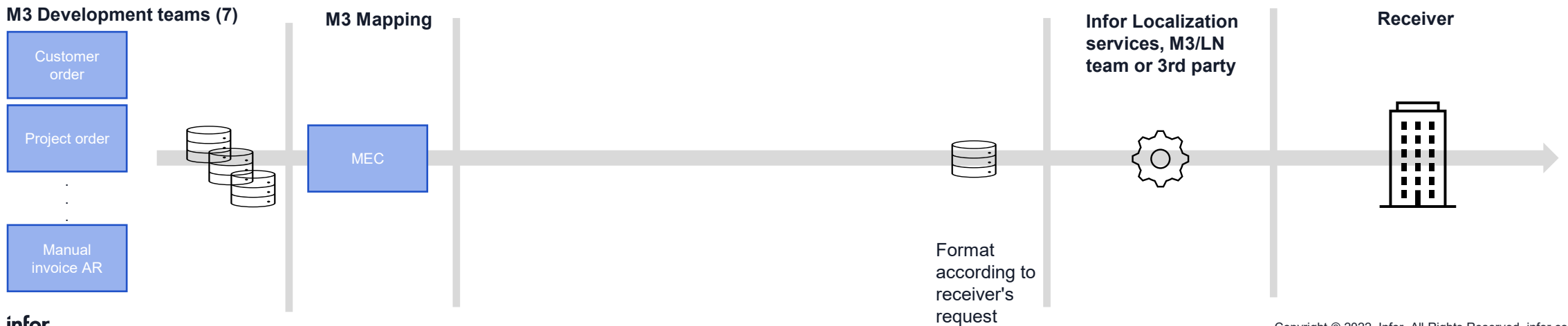


E-Invoices Outbound– current / future architecture

CURRENT ARCHITECTURE



FUTURE ARCHITECTURE



Vision Statement



Vision statement

Presents the overall statement for M3 and supplier invoice management

- Request to spend
- Invoice entry
- Invoiced based on Purchase order
- Invoices based on agreement invoices
- Invoices for non-preapproved situations
- Enhancements to claims
- Recurring payments

On-going major initiatives – AP Automation

All delivery alternatives

- Mail
- E-Mail
- EDI

Request to spend

- New function for all types of spendings, such as requisition orders, subscriptions, projects, capital expenditures etc
- Approval based on workflows

Pre-approved

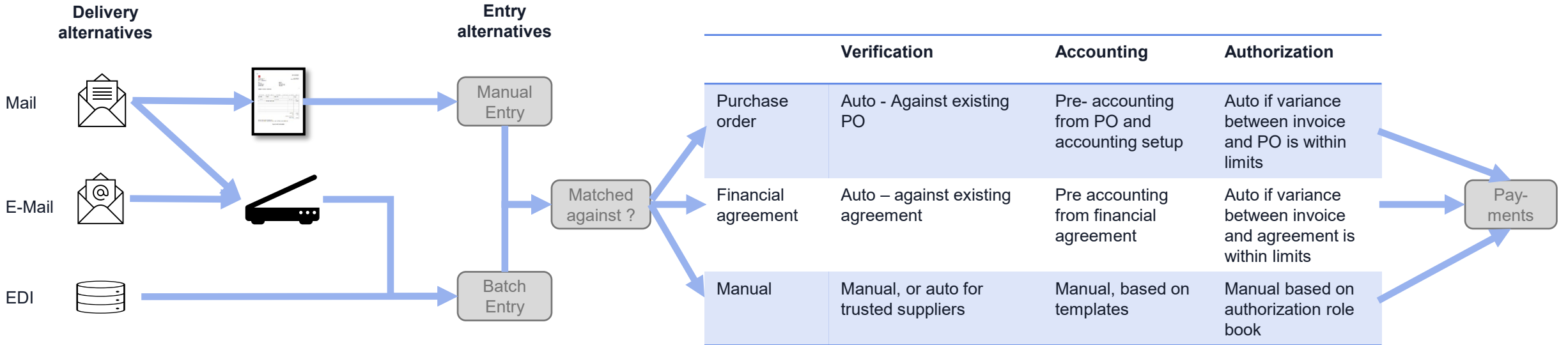
- Purchase orders
- Financial agreements
- Allow Improved matching

New matching criteria PO

- Asymmetric tolerances

Authorize variances

- Since the purchase order is pre-approved will the authorization rules be based on the variance amount



Process monitor

- Data for process improvements
- Delivery alternatives
 - Entry alternatives
 - Statistics
 - Time to process

New modern flow for manual approval

- Workflow oriented
- M3 Users, and non M3 users
- Computer, tablet, cellphone

Authorization rule book

- Common for all authorizations
- Several authorizers per invoice
- Four eyes principle
- Type and amount criteria's

Common claim routine

- Extend the claim routine to be enabled for all types of scenarios

Re-curing payments

- New function for re-curing payments.

M3 Cloud – planned April 2024

Localizations

Tax Management

Tax engine for - Product based taxes

Example: to promote the change to a more sustainable world has governments introduced taxes on non environmentally friendly materials and new taxes will be introduced. (The same is also valid for sugar taxes and other product related taxes)

Objective

Provide an engine that can be configured to calculate and report environmental taxes

Features

Define taxes

- Tax point (purchase, consumption, delivered)

Connect items to tax(es)

Calculate the taxes

Account for taxes

Report the taxes, pdf, internet portals, XML based file

Pay the taxes

Environmental taxes



Sugar taxes



Value

- Simplify the calculation of taxes
- One-stop for accounting, payment and reporting of taxes

Agenda | outline



01

Localization

Definitions

Recently developed

- New countries during the period
- News in existing countries

Focus area's

02

Financial Accounting

Definitions

Recently developed

Focus area's

03

Business controlling

Definitions

Recently developed

Focus area's

04

Corporate management

Definitions

Recently developed

Focus area's

Business controlling Overview



Budgeting

- Financial budgeting

Cash flow forecasting

- Forecasting based on invoices and orders

Risk management

- Currency risk
- Customer risk
- Trading risk

Capital optimization *

- Optimize the capital tied up in assets

Costing

- Purchase costing
- Production costing
- Distribution costing
- Sales simulation

Sales planning and analysis

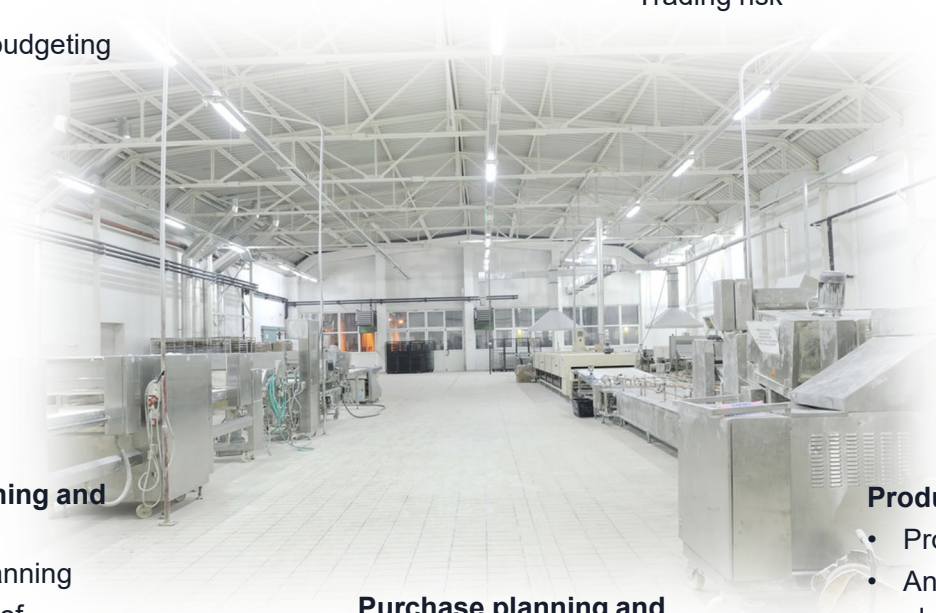
- Sales planning
- Analysis of
 - Sales
 - Contribution
 - Qty / price variances

Purchase planning and analysis

- Purchase planning
- Analysis between actual and planned

Production planning and analysis

- Production planning
- Analysis between actual and planned



* First version planned for 2024-04

Business controlling

Infor's commitment

Controlling is a word that can be associated with negative feelings, controlled, monitored etc. Instead, the association should be a reliable business mentor that supports you to be successful in your daily work.

Ambition

The focus for the processes in this part of the financial management is the internal ones.

The ambition is to provide tools that supports planning and follow up plans. Identify potential areas for improvements.

Policies

M3 is unique, financial transactions are created at source and holds the accounting information, a gold mine for analysis.

We should provide full traceability from the balance sheet, P& L to the original source.

Planning on selected level and comparison against actual

Goals

Provide tools for planning and follow-up for the activities within the processes for

- Order to cash
- Procure to pay
- Register to report



October 2023

Infor M3 - Business controlling

April 2024

Experiences

New Experience Designer Apps

Financials

October 2024

Experiences

New Experience Designer Apps

Financials

Cost center budgeting

- Create forecast for next years budget
- Distribute to responsible
- Upload reviewed budget
- Administration tool to keep track of "BIP"
Budgets in progress
 - Reminders etc
 - Monitor statuses

Enhanced - Sales planning and analysis

Enhanced - Purchase planning and analysis

Enhanced - Production planning and analysis

Product environmental declarations

- Ability to hold environmental attributes
- Pricelist with environmental attributes
- Supplier assessments
- Life cycle management measures
- Procurement criteria

Vision



Experiences:

New Experience Designer Apps

Financials

Inventory analysis

- Turnover time per item

Capital tied up in

- Inventory
- Accounts receivable
- Accounts payable

Business controlling

Budgeting

**Is EXCEL the most common used tool for budgeting?
But M3 is quite good on storing budgets and used that in
different functions. Problem is to keep track of hundreds excel
sheets that are distributed to budget responsible.**

Objective

Combine the flexibility in Excel and M3's ability to hold budget values.

Features

- Create forecast per budget responsible in M3
- Distribute in excel format to each budget responsible
- Monitor the progress of each budget forecast / budget responsible
- Reminder to those who hasn't upload in time
- Upload the budget to M3 from the excel, including period values, not only year values

1. Create forecasts

Actual + remaining budget, trend adjustments and annual increase / decrease



2. Distribute forecasts

Distribute the excel-sheets to each responsible.



3. Monitor budget process

Monitor the process, if needed send reminder



4. Do the budget

The budget responsible does the budget work.



5. Upload budget

Upload the budget to M3.



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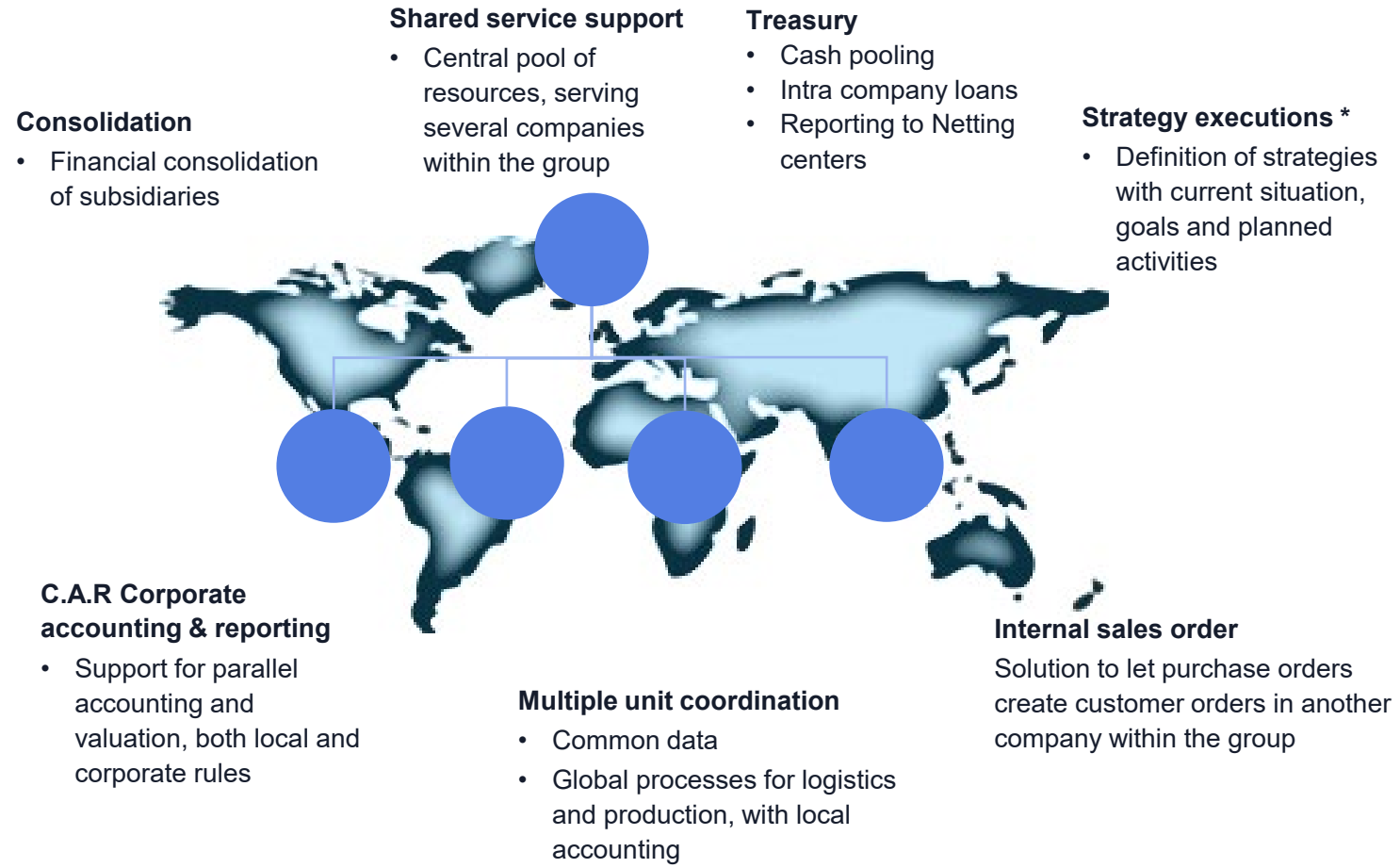
Corporate management

Definitions

Recently developed

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Corporate management Overview



* First version planned for 2024-04

Corporate management

Infor's commitment

Substantial earnings can be made at corporate level, by supporting companies within the same group with shared service functions, treasury, consolidation, sustainability etc. The other part is the support for strategy executions

Ambition

M3 should support our customer that operates with several legal entities on a corporate level, both M3 entities and external ones.

Policies

Companies within the group gains efficiency of processes and data can be defined at central level. Best practices can easily be shared
On top of that do we offer functions that support utilization of capital between companies in the same group

Goals

If the majority of companies within a group uses M3 shall also M3 be the preferred choice for the corporate processes



✓ Available in M3 Cloud

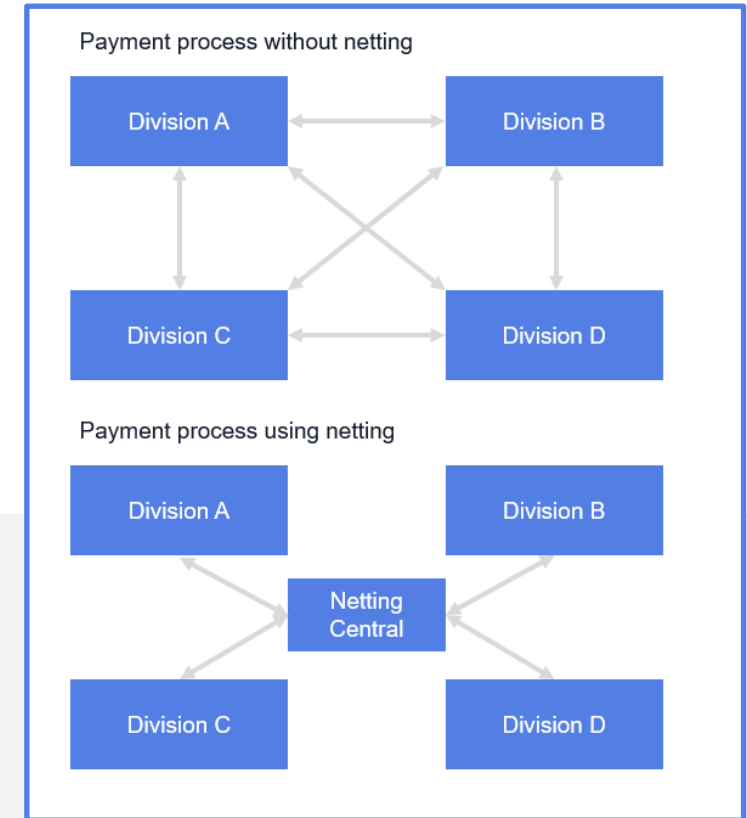
M3 Financial Accounting & Localization

Corporate accounting

Corporate Netting

All entities within a group of companies send all invoices to a netting central. The netting central calculates who should pay what and to whom. The net effect is transferred or paid to the bank account.

- Corporate netting can be activated on the payment method for Accounts payable and Accounts receivable
- Payment proposals can be negative when netting is used
- The feedback from the netting central should be managed via the Bank Statement functionality



Value

- Reduce the number of payments
- Reduce the bank fees (or other cost for payments)

October 2023

Infor M3 - Corporate management

April 2024

Experiences

Features

Corporate management

- C.A.R Fixed assets for equipment's

Shared service

- Scheduling cluster of divisions per function
 - Account statement
 - Reminders
 - Penalty interest invoice
 - Legal action
 - Advice routine
 - Reservation for bad debts
 - Direct debiting
 - Supplier payments
 - Payments to customers
 - Tax declarations

Sustainability

- Environmental improvements and reporting
 - Strategy tree
 - Strategy area, subarea(s)
 - Current status, goals, periodic values per unit (company, division, facility)

October 2024

Experiences

Features

Corporate management

- C.A.R for leasing

Shared service

- Scheduling cluster of divisions per function
 - Allocations
 - Periodization
 - Cost of capital
 - Currency gain loos
 - Period ending

Sustainability

- Environmental improvements and reporting
 - Activity management

Vision

Experiences:



Features

Shared service

- Scheduling cluster of divisions per function
 - Depreciation
 - Cost of capital
 - Valuation of inventory
 - Valuation of WIP

Treasury

- Bank-account overview Open banking – Webservices

Consolidation - financials

- Elimination of internal transactions (sales/cost)
- Elimination of internal profits in inventory (not yet sold items procured inside the company with internal profits)

Netting

- VVVV

M3 Cloud – planned October 2023 and onwards

Financials

Improved support for shared service centers

Corporate management

A part of the M3 strategy is to provide better functionality for customers that operates with multiple companies in several countries

The next step in this strategy is to implement improved support for shared services

- Start the same job for several companies at the same time. (cluster = several companies)
- Schedule cluster / function in the job scheduler
- Introduce an option to skip the review in all proposal functions in M3, direct to execution



Value

- Minimize the manual work to start the same job for each company.
- Minimize the work to review proposals before execution.
- Create the possibilities to automate end to end processes.

M3 Cloud – planned October 2023 and onwards

Financials

Improved support for shared service centers - detailed view



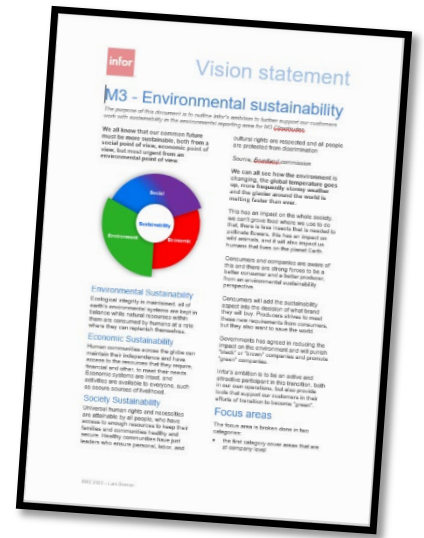
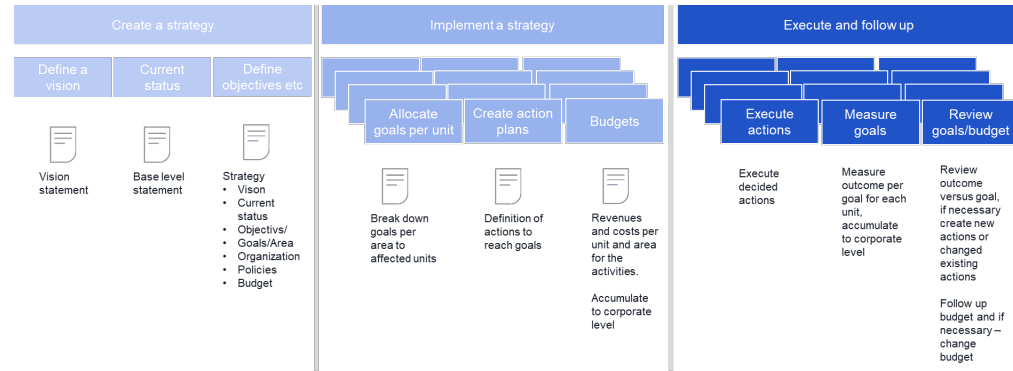
| M3SREQ | Description | PI Period |
|-------------|---------------------------------|-----------|
| M3SREQ-XXXX | Create cluster in job-scheduler | 2024-04 |

| M3SREQ | Description | PI Period |
|-------------|--|-----------|
| M3SREQ-XXXX | Changes in ARS140 Account statements | 2023-10 |
| M3SREQ-XXXX | Changes in ARS150 Reminders | 2024-04 |
| M3SREQ-XXXX | Changes in ARS180 Advice routine | 2024-04 |
| M3SREQ-XXXX | Changes in ARS160 Penalty interest invoicing | 2024-04 |
| M3SREQ-XXXX | Changes in GLS140 periodization | 2024-04 |
| M3SREQ-XXXX | Changes in GLS990 period ending routines | 2024-10 |
| M3SREQ-XXXX | Changes in ARS300 Bank remittance | 2024-10 |
| M3SREQ-XXXX | Changes in APS130 Supplier payments | 2024-10 |
| M3SREQ-XXXX | Changes in GLS160 Currency revaluations | 2025-04 |
| M3SREQ-XXXX | Changes in FAS100 Depreciations | 2025-04 |

| M3SREQ | Description | PI Period |
|-------------|---|-----------|
| M3SREQ-XXXX | Changes in TXS100 Tax declarations | 2025-04 |
| M3SREQ-XXXX | Changes in CAS180 Inventory valuation | 2025-10 |
| M3SREQ-XXXX | Changes in ARS130 reservation for bad debts | 2015-10 |
| M3SREQ-XXXX | Changes in GLS130 Allocations | 2025-10 |
| M3SREQ-XXXX | Changes in MFS100 Internal invoices | 2026-04 |
| M3SREQ-XXXX | Changes in CAS170 WIP valuation | 2026-04 |
| M3SREQ-XXXX | Changes in GLS170 Recurring vouchers | TBD |
| M3SREQ-XXXX | Changes in ARS170 Bad debt collection | TBD |
| M3SREQ-XXXX | Changes in CAS110 Calculate cost of capital | TBD |
| M3SREQ-XXXX | Changes in FAS120 Cost of capital | TBD |
| M3SREQ-XXXX | Changes in APS330 Payment to customer | TBD |

M3 Cloud – planned April 2024 and onwards

Financials Sustainability



Environmental improvements and reporting

In principle, all companies must provide a sustainability report in their annual report. The content in such report is to describe how the company impact on sustainability, what goals they have, what the situation is today and what activities the company will take to reach these goals.

This initiative covers

- Create a strategy book system that allows our customer to defines strategies, break these down in sub strategies, present impact on the environment, goals, current status and activities they have defined to reach the goals
- Templates for reporting according to GRI3XX (international standard) will be provided as well as ESRS (Standard for countries within EU)
- Data collection from M3 and external sources

Infor Strategy Management Support

Unit: *all

Environmental reporting >GRI 302 Energy >GRI302-1 Energy consumption inside the organization

Summary Details

| Measure | 2019 | 2020 | 2021 | 2022 |
|---|--------------|--------------|--------------|--------------|
| Non-renewable fuels (MJ) | 4 082 | 3 987 | 2 850 | 2 781 |
| Renewable fuels (MJ) | 867 | 1 857 | 2 587 | 3 587 |
| Consumed Electricity, heating, Steam | 458 | 512 | 358 | 259 |
| Sold Electricity, heating, Steam | 0 | 0 | -48 | -1 085 |
| Total consumption within the org | 5 407 | 6 356 | 5 741 | 5 542 |

Total consumption

Brown energy / Green energy

Objectives

- Reduce overall consumption
- Increase Renewable energy part
- Become energy neutral in 2035

Decided activities

- Invest in solar-panels
- Invest in Wind power farm
- Change all contract to green energy

Activity log

- 2022-12-13 New contract green electricity
- 2022-12-01 Purchased 14% of North sea wind farm

Upload new document

Drag the document to this box.

Value

- Support our customers efforts to contribute to a sustainability world

Thanks for listening!

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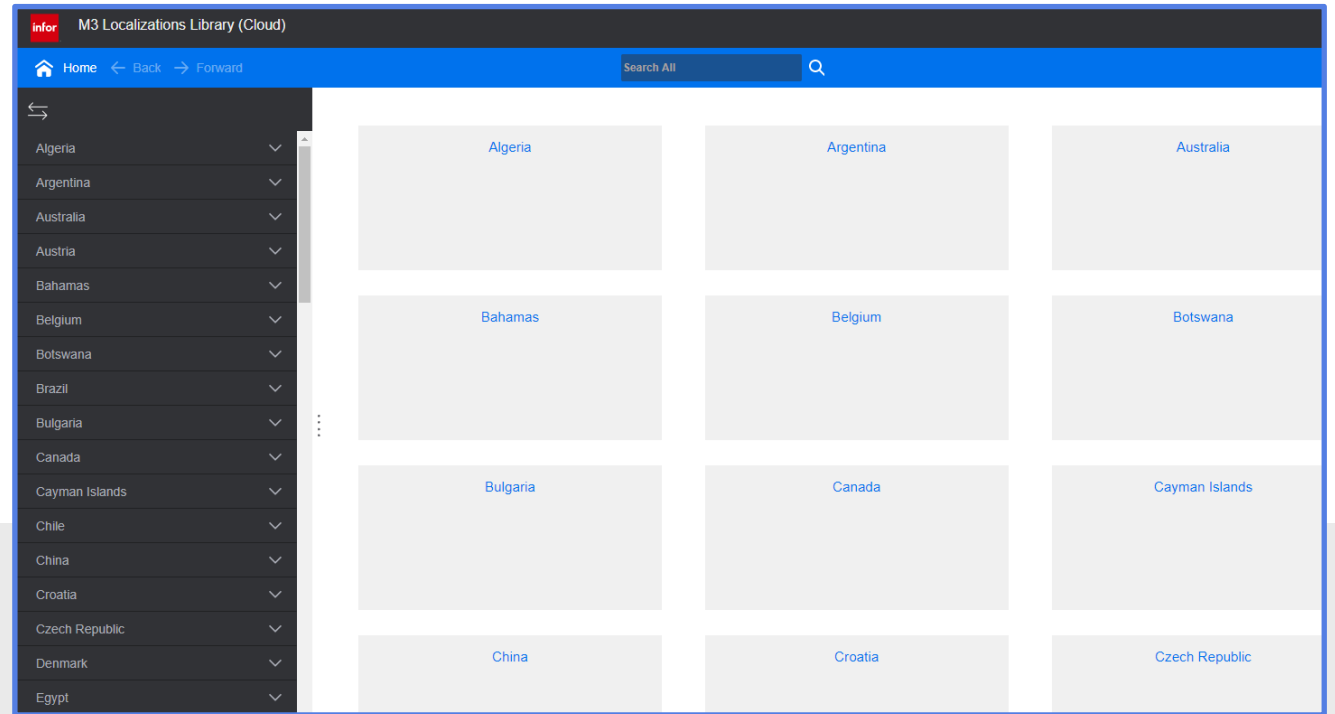
M3 Financial Accounting & Localization

Documentation

Fact sheets and configuration guides

Each country has a related fact sheet and a configuration guide.
The link to the country version documents is:

https://docs.infor.com/m3core/2022.x/en-us/locallib_cloud/default.html



Enhancements

Propose enhancements

If you think that we are lacking some functionality in M3, a new country or localization items in an existing country it can be reported in the enhancement request system that Infor has.

- Report it on the correct country and module country version for legal requirements.
- For other requirements, indicate the produce module.
- Provide as much information as you can, including links to a page where we can find more information.

The screenshot shows the 'Enhancement Request System' interface. At the top, there are navigation tabs for 'Requests', 'Views', and 'About'. Below this is a text prompt: 'Please enter your request in English, this will help Infor to facilitate your request, and enable other customers to read and vote on it.' There are also filter tabs: 'Unread', 'To be Archived', 'Implemented', 'In Progress', 'Archived ERs', and 'Prioritization'. The main part of the interface is a table with the following columns: 'ER Id', '#Linked ERs', 'Product Line', 'Product', 'Title', and 'Status'. The table contains several rows of enhancement requests, each with a unique ER ID, a count of linked ERs (all are 0), a product line (all are M3), a product name (all are M3 BE Country Versions), a title describing the request, and a status (e.g., New, Researching).

| ER Id | #Linked ERs | Product Line | Product | Title | Status |
|-------|-------------|--------------|------------------------|--|-------------|
| 54051 | 0 | M3 | M3 BE Country Versions | Italy - DUE DATE BASED ON INVOICE RECEPTION D. | New |
| 53707 | 0 | M3 | M3 BE Country Versions | Audit file does not match the Dutch XML Auditfile Fi | Researching |
| 53363 | 0 | M3 | M3 BE Country Versions | Wrong Italian translation of completed status 30 in MNS | New |
| 53224 | 0 | M3 | M3 BE Country Versions | Demande d'un mapping STS Invoice pour market SPAII | New |
| 52997 | 0 | M3 | M3 BE Country Versions | The Italian province (state) reported in Intrastat import tr | New |
| 52678 | 0 | M3 | M3 BE Country Versions | Exclusion from Italian monthly VAT declaration (CR | New |
| 52597 | 0 | M3 | M3 BE Country Versions | For SAF-T purpose: pls consider to change the Acc | Researching |
| 52243 | 0 | M3 | M3 BE Country Versions | Payer bank account in CRRU42PF TORG-12 | New |
| 52178 | 0 | M3 | M3 BE Country Versions | Extend Tax on Tax functionality in Costing Models I | Researching |
| 52175 | 0 | M3 | M3 BE Country Versions | Add Gate Entry Number to PPS X-panel in CVIN | Researching |

M3 Financial Accounting & Localization

Incidents

Contact M3 Support

If you have questions or think there is a program error the error can be reported to M3 Support.

- Describe your problem in the best possible way.
- Add as much information as you can
- Screens, configuration details etc.

The screenshot shows the Infor Support Portal interface. At the top, there is a navigation bar with the Infor logo and 'Infor Support Portal' text. A 'Digital Assistant' button is visible on the right. Below the navigation bar, there are several menu items: Favorites, Environment, Resources, Downloads, Community, About, and Notifications (with a red '1' indicator). The main content area is titled 'Incident Views' and includes a search bar with 'My Incidents' selected and a 'Go' button. There are three filter dropdowns: 'Product Line' (set to 'All Product Lines'), 'Owner / Action Group' (set to 'All Owner / Action Groups'), and 'Tenant Type' (set to 'All Tenant Types'). Below the filters, it states '0 Incidents found.' and displays a table with columns: Incident, Owner Type, Customer Name, Status, Incident Type, Severity, Response Due, NS, Deployment Type, and Incident Owner. The table is empty, and a message says 'No records to display.' The page size is set to 20.